

## Forward 5

Mission:

Connecting our community with events

Values:

- Our Workforce We value our team, we are united and hardworking, we support one another and commit to providing the tools, resources, and training needed to be the best we can be.
- Our Customers We commit to collaborate with and support our partners, vendors, and promoters to provide our guests with fun, safe, accessible, and affordable experiences.
- Our "Golden Rule" Service We are passionate, service-minded and committed to our customer-focused approach.
- Our Integrity We are fair and maintain a high standard for ethical and moral behavior in all that we do.

Opportunities:

- Increasing political and community support
- Ability to self-produce events
- Broadening and increasing our customer base due to population growth
- New or improved revenue-producing events due to site and amenity improvements
- Use of technology

Challenges:

- Shifting event policy
- Telling our story, image, identity, perception
- Ability or desire of event promoters to produce events

Strengths:

- Location
- Availability of on-site parking
- Ability to host several events simultaneously
- Engaged and committed staff and Fair Board
- New leadership

Weaknesses:

- Lack of plans, policies, procedures, performance measures, metrics
- Underutilized or derelict buildings, amenities, or equipment
- Declining reserve fund
- Underutilized or unavailable technology

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